	Agenda
	Teams-meeting for plenary sessions
09:00	Welcome & introduction to the project – Gunnar H. Lille, OG21
09:10	Opening address – Torgeir Knutsen, Ministry of Petroleum and Energy
09:20	DNV GL presentation – observations & hypotheses, Hans Petter Danielsen.
10:20	 Illustrating cases, 4x15 mins: Subsurface – Jan Erik Lie, Lundin Subsurface – Eirik Larsen, Earth Science Analytics Digital twin – Rolf Einar Sæter, Shell Digital twin – Shane McArdle, Kongsberg Digital
11:20	Instructions for after lunch group work – Gunnar H. Lille
11:30	Lunch break
12:00	Group session – split on 3 topics. Attend one of the three Teams-meetings: 1. Technology 2. Data 3. Organization and people
13:00	Break and preparations of topics reports
13:30	Plenary session: Topics report presentations, 3x15 minutes
14:15	Workshop summary and next steps